



# FEMA

## *Certificate of Completion*

This Certificate of Completion is to acknowledge that

LAURA CLEMONS

Has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of:

FEMA 361 – Design and Construction for Safe Rooms (14 hours)

A handwritten signature in black ink, appearing to read "A. Reeder".

Adam Reeder, P.E.  
Civil Engineer, Atkins  
Course Instructor

These 25<sup>th</sup> and 26<sup>th</sup> days of July 2011.

A handwritten signature in black ink, appearing to read "Ernst Kiesling".

Ernst Kiesling, P.E., Ph.D.  
Texas Tech University/NSSA  
Course Instructor